

South West London Sustainability and Transformation Plan (STP) Brief

The South West London Health and Care system in accordance with NHS Planning guidance, which seeks to ensure services are planned by place rather than around institutions, has developed a Sustainability and Transformation Plan (STP).

The plan is the product of unprecedented collaboration between all NHS commissioners and providers in SW London, working with our six local authorities and GP federations.

The draft STP was submitted to NHS England on 30th June and a revised version on the 21 October. The draft STP has been published at <http://www.swlccgs.nhs.uk/2016/11/our-plan-for-south-west-london/>

The local NHS faces significant challenges. Demand challenges include; life expectancy, a growing and aging population with increasingly complex mental and physical healthcare needs as well as inequality in outcomes. There are also provision challenges; variation in the quality of services, none of our acute hospitals meet all of the required standards for acute and emergency care, we do not have enough money or staff to go on as we are and some of our estate requires significant investment to bring it to an acceptable standard.

The STP aims to deliver health services differently to improve services to ensure that we address these challenges and improve outcomes. It is a strategic plan that outlines our; Mission, Vision and service design principles and suggests 'good practice' changes to:

- improve focus on Prevention, Early Intervention and Proactive Care to keep people healthier for longer and to support people to manage their health
- deliver care in the best setting and wherever possible out of hospital
- transform access to Outpatients; community based clinics, reducing unnecessary appointments
- develop new improved models of care for; Primary Care, Maternity, Children Services, Mental Health & Urgent Care

For acute hospital services we are looking at how acute services are configured to improve quality, optimise our workforce and meet clinical standards. We need to make better use of clinical networks across our five acute hospitals and consolidate our services as not every hospital can effectively provide every service. Our work suggests that four acute hospitals is the optimum number to provide sustainable quality care. More work is being undertaken to model what this would mean and how it could be delivered in line with the other plans to improve community and primary care services. We would need to undertake public engagement to help us develop this and no changes would be made without public consultation and consideration of feedback from local people and stakeholders.

NHS England has also announced a review of specialised services in South London which in SWL are predominately delivered at St. Georges NHS Foundation Trust and The Royal Marsden.

The plan will be formally published once national assurance is complete. A number of public events in the next few months across SWL will help inform the development of the plan. If consultation is required this is likely to take place in late 2017.